



# DIGITAL TWIN FACILITATED STAKEHOLDER IDENTIFICATION

The Systems Engineering Group Zürich  
SWISSED 2020

# The Systems Engineering Group Zürich



# Two Illustrating Examples

An analogue and digital mock-up of a new intercity train



A simulation of a trading platform for digital assets



# Stated and Unstated Needs

It must be able to replace its predecessor

It must be cheap

It must be accessible for people with disabilities

This will reduce our personnel costs

It must blow our competitor away



It shall be maintainable by 3rd parties

It must be highly configurable

It must be producible on our machinery

It must be safe



# Stated and Unstated Needs

This will make me unemployed

It must be able to replace its predecessor

Will it be compliant with FINMA regulations?



It must be fair for all participants

Training less than 2 day

It must defend the system against cyber attacks

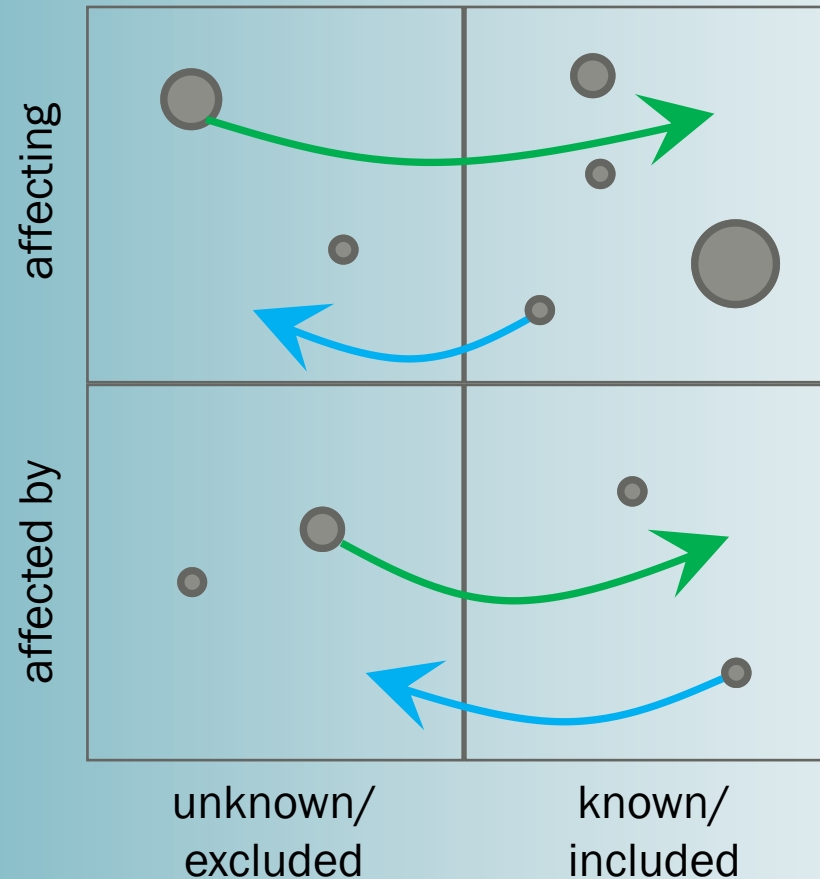
It must be highly configurable



# Stakeholder Classification

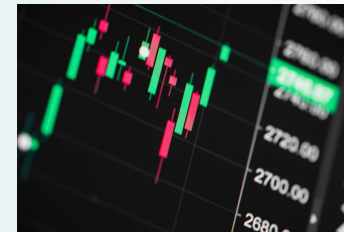
Some stakeholders affect the project, e.g. other transporters

Some stakeholders are affected, e.g. people with disabilities

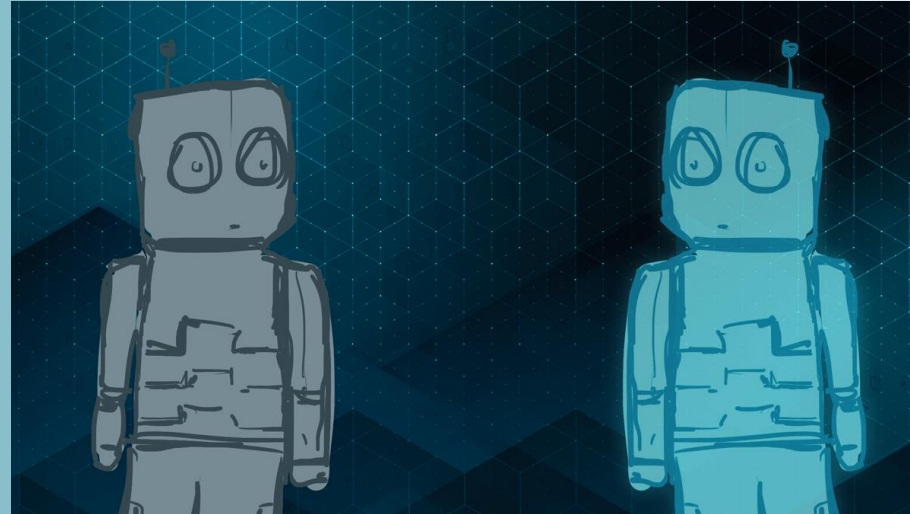


Some stakeholders are essential to get approval, e.g. regulators

Some stakeholders are affected, e.g. traditional traders



# What is a Digital Twin?



- **Digital Twin (DT)**  
A digital representation of some aspects of a (real) thing (the Original).
- **Original**  
The (real) thing (including humans and other lifeforms) that is or will be augmented by a Digital Twin.

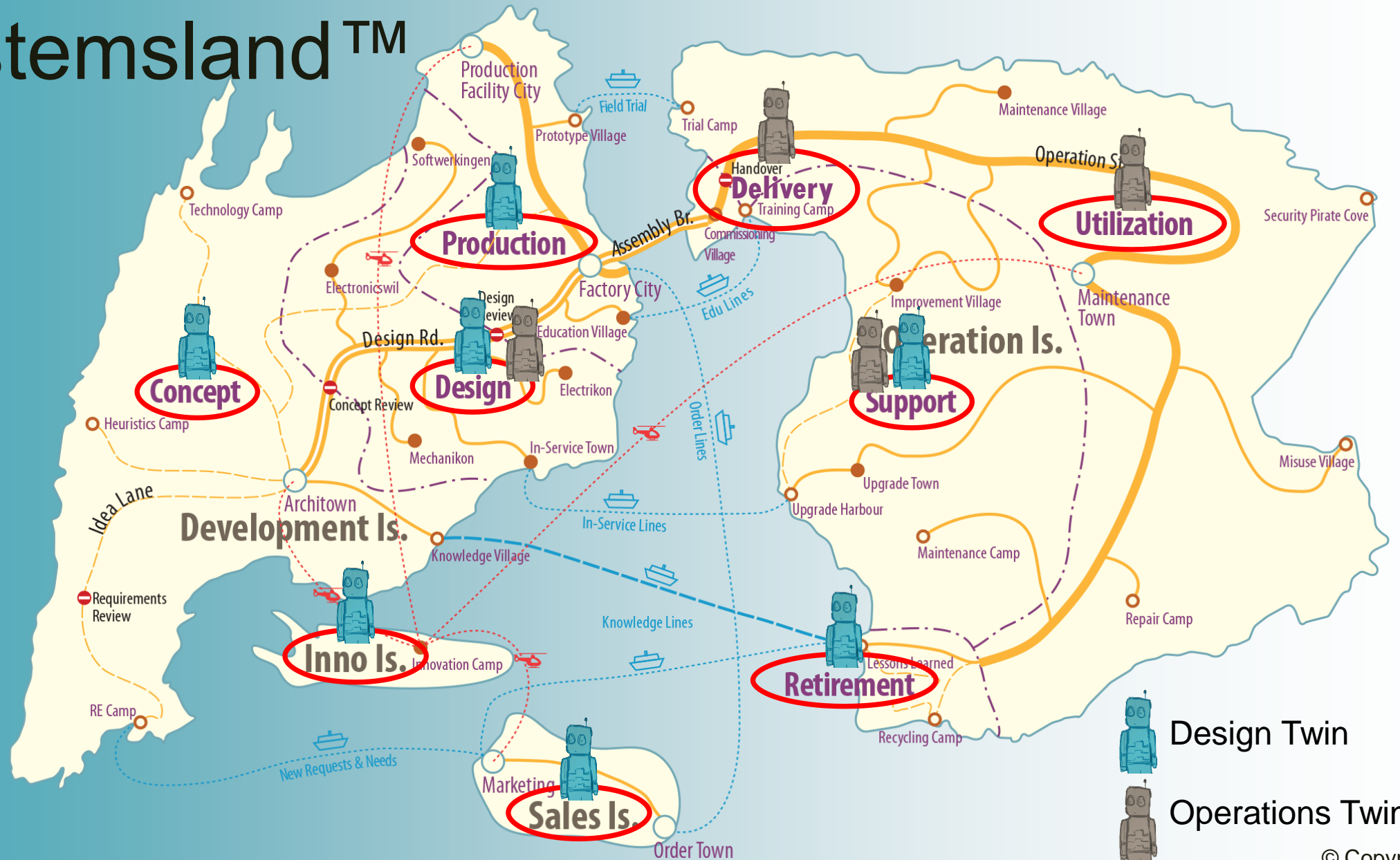
# Active Capabilities of a Digital Twin

- **MONITOR** the Original and its environment.
- **OPERATE** the Original in its environment.
- **DUMP** (historical) data from the Original for later analysis.
- **ELABORATE** responses from the Original's observations.
- **LEARN** and improve a model of the Original's world.
- **SIMULATE** alternatives and decide for actions on the Original.

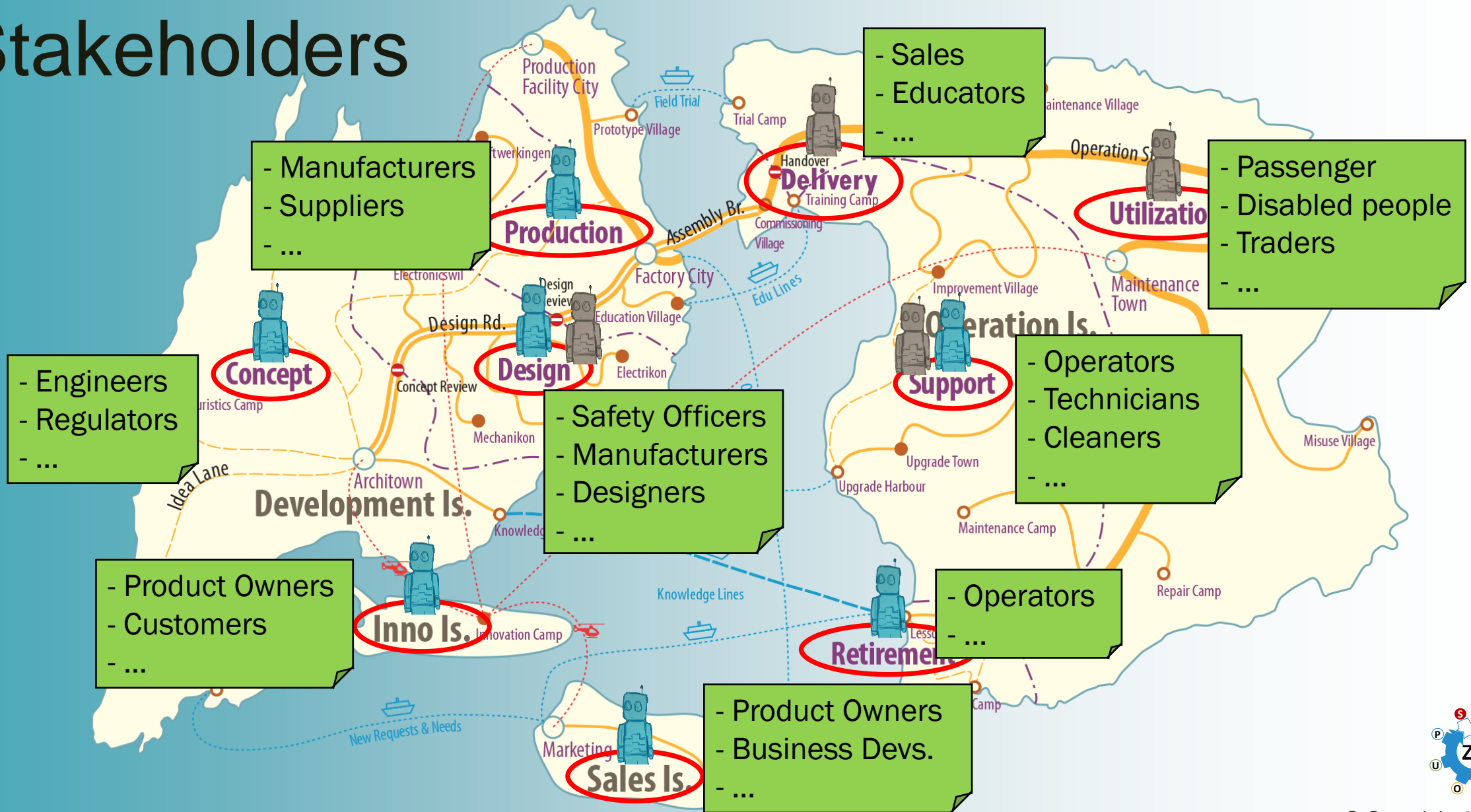
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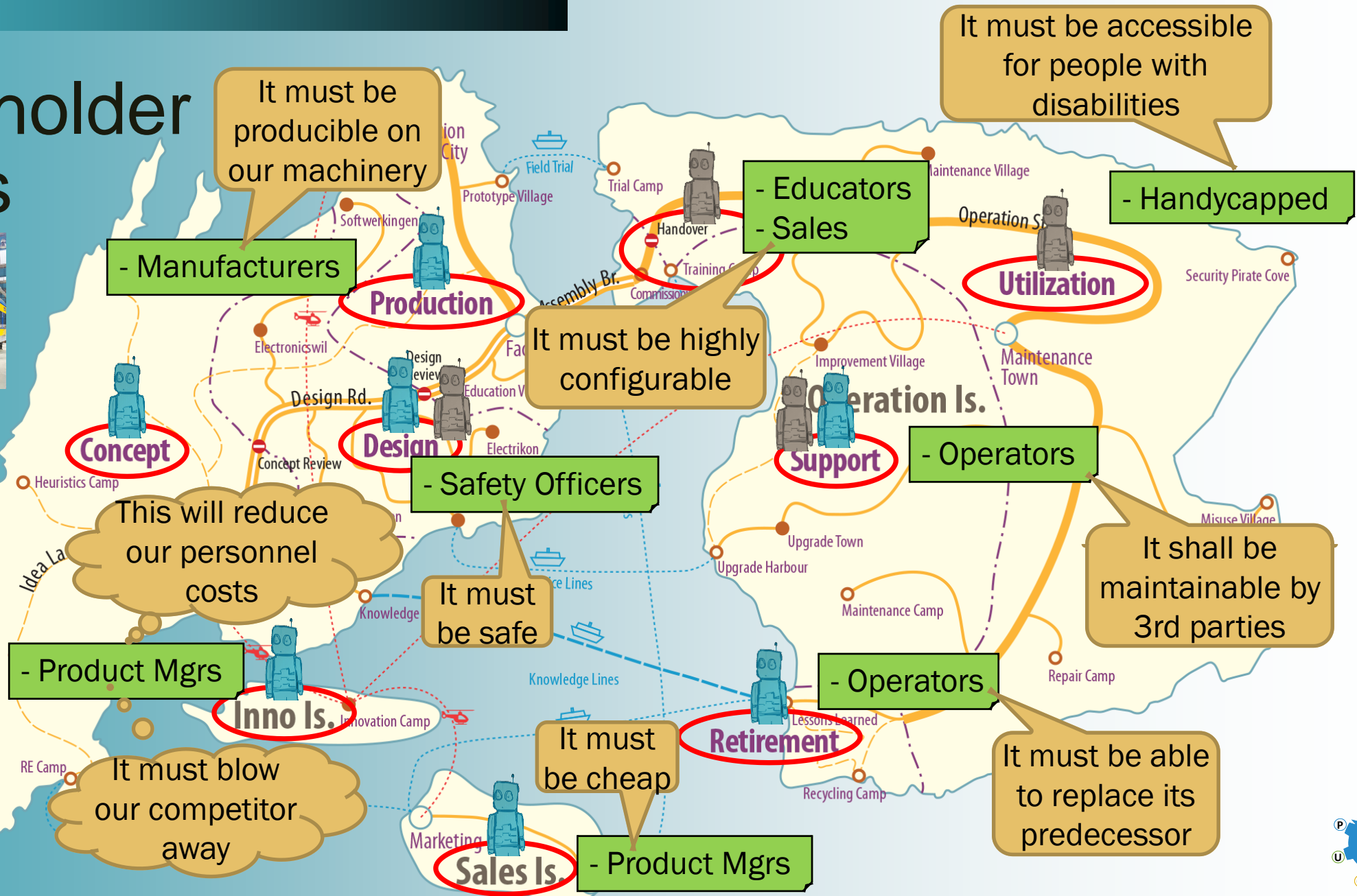
# Systemsland™



# Stakeholders



# Stakeholder Needs

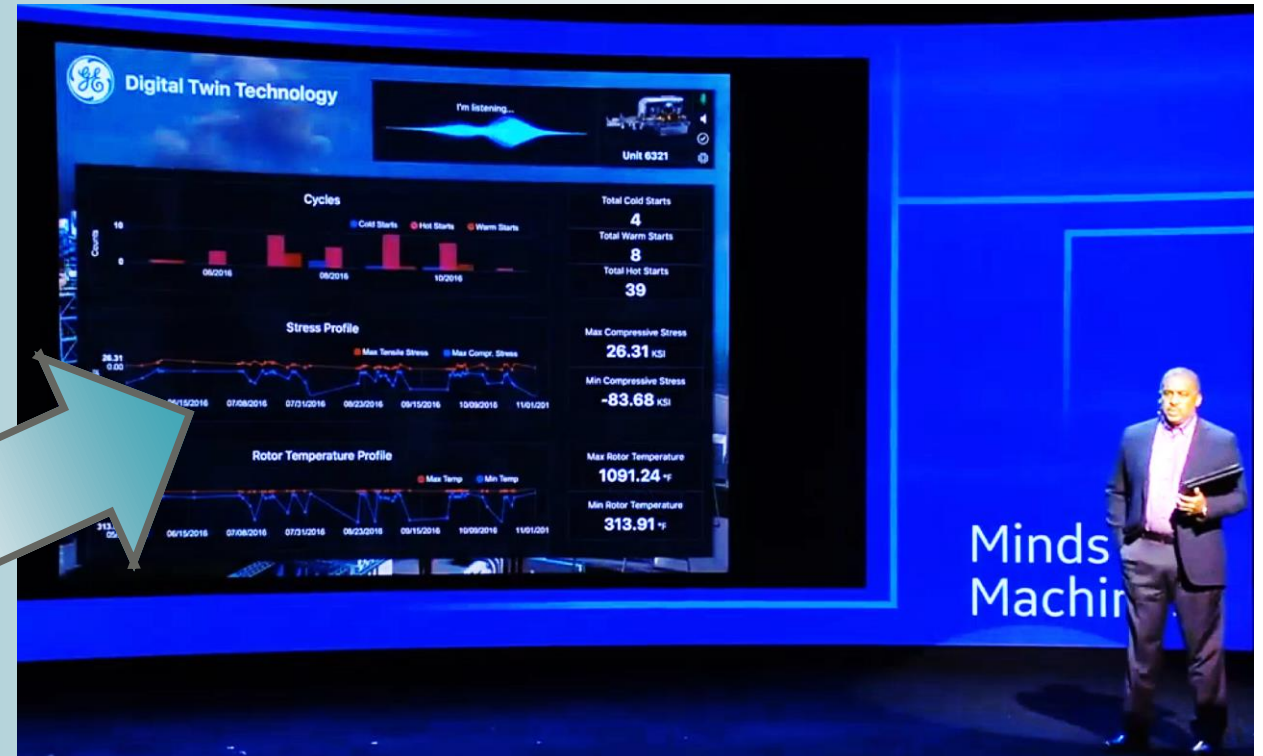
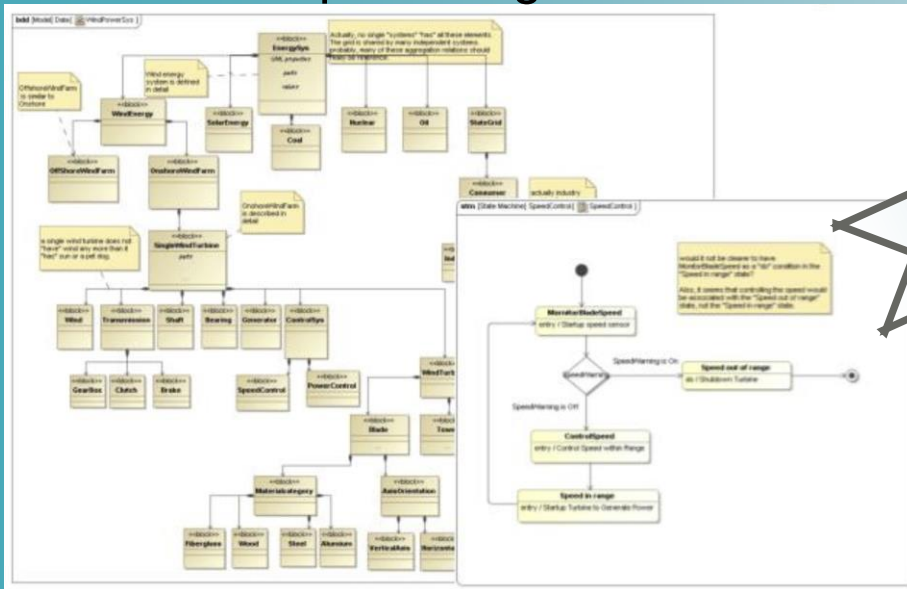




# Summary

"Fit for purpose" digital twins can reach a wide variety of stakeholders.

Simple Design Twin



Sophisticated Operations Twin



# Important Insights

**Digital twins are digital representations of some aspects of a (physical) product and may be useful on Systemsland's Development Island as well as on Operations Island.**

On **Development Island**, digital twins may act as a **new form of prototypes**:

- They can be **disseminated to a wide range of stakeholders** to gather feedback at design time
- They may act as **structured containers to get organized feedback** from stakeholders exploring them
- They may even be **re-distributed by customers** to reach their stakeholders
- They don't have to be expensive: they range from "**explorable digital diagrams**" at design time to the "**minds of machines**" at operations

However: It is important that digital twins are "**fit for purpose**", i.e. that they are adequate for their target community!



